

## THE ROLE OF VILLAGE GOVERNMENT IN MANAGING CORPORATE SOCIAL RESPONSIBILITY OF PT. INDONESIA HUABAO INDUSTRIAL PARK (IHIP) IN AMBUNU VILLAGE, BUNGKU BARAT DISTRICT, MOROWALI REGENCY

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### Abstract

The purpose of this study is to determine and evaluate the role of the village government in managing Corporate Social Responsibility in Ambunu Village, West Bungku District, Morowali Regency. This study uses Ryaas Rasyid's theory with 4 aspects, namely: Facilitator, Regulator, Dynamist, and Catalyst. Researchers use qualitative research methods with a descriptive approach. Data collection techniques are carried out by observation, interviews, and documentation. Informants in this study amounted to 6 people, namely the Village Head, BPD, PT. IHIP, and 3 community members. Based on the results of field research and interviews with various informants, it shows that the Ambunu village government has carried out its role as a facilitator by facilitating dialogue between the community and the company. However, there are still shortcomings in the dissemination of information and the fulfillment of infrastructure needs. As a regulator, the role of the village government has not been optimal due to the lack of specific regulations governing the supervision and accountability of CSR fund management. As a dynamic agent, the village government is active in planning and implementing CSR programs, encouraging innovation, and ensuring that community needs are met, although there are still challenges in equitable fulfillment of needs and increasing community participation. As a catalyst, the village government has attempted to facilitate community participation and implement aligned programs. However, improvements in outreach and information delivery are needed to achieve the desired impact. This research includes improving the quality of outreach, optimizing program implementation, strengthening partnerships, increasing community participation, and enhancing transparency and accountability in CSR management.

**Keywords:** *Role of Government, Management, Corporate Social Responsibility, Government, Village.*

### INTRODUCTION

The shift in the state paradigm from government to governance has given rise to various forms of innovative thinking that are realized in government policymaking and actions. The governance paradigm has the core idea that the government is not the sole actor in governance; rather, other actors also play significant roles, namely the private sector and the public. The implication of this paradigm is that some public needs that cannot be met by the state can be provided by the private sector, but remain within the control and boundaries set by the government. This government control is necessary to ensure the achievement of justice and public welfare as mandated by the constitution. This paradigm shift is highly relevant when applied to the implementation of regional autonomy. Regional autonomy requires local governments to be able to meet public needs without relying entirely on the Regional Revenue and Expenditure Budget (APBD). Furthermore, due to the government's limited capacity to finance development, support and participation from the business sector are also crucial. This includes enhancing village development. Law No. 6 of 2014 concerning Villages, mandates villages to be able to manage development in the village, this shows that villages are required to plan, carry out development and evaluate their village development programs as an effort to improve the quality of life and the welfare of the community, even though the village receives a village fund budget every year, of course the budget is not optimally sufficient to improve village development,

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therefore support or participation from the private sector is needed whose potential can be utilized, the participation that is explored is the role of companies as Corporate Social Responsibility (CSR) which leads to the development of local communities around the corporation's establishment. Corporate Social Responsibility (CSR) is a commitment by companies or businesses to contribute to sustainable economic development, emphasizing economic, social, and environmental aspects (Pranoto & Yusuf, 2016). In Indonesia, the obligation to implement CSR is regulated in Law No. 40 of 2007 concerning Limited Liability Companies and in Government Regulation No. 47 of 2012 concerning Social and Environmental Responsibility of Limited Liability Companies. Based on these laws, social and environmental responsibility is a form of company commitment to participate in sustainable economic development, as well as improving the quality of life and the environment that benefits the company internally and externally, the local community, and society in general.

Ambunu Village, Bungku Barat District, is an area in Morowali Regency, Central Sulawesi Province, where a nickel mining company operates. This nickel mining company is now known as PT IHIP. As a company operating in Bungku Barat District, Morowali Regency, it is only natural that PT IHIP feels responsible for the welfare of the community surrounding its operations. This mining company is one of the pillars of the Morowali Regency economy, supporting programs within the Contract of Work area to develop the surrounding community. The implementation of Corporate Social Responsibility is one form of external responsibility in PT IHIP as a private company in the implementation of CSR/TJSL as referred to in Law Number 40 of 2007 concerning Limited Liability Companies and Government Regulation Number 47 of 2012 concerning Social and Environmental Responsibility of Limited Liability Companies as a form of village development and community welfare in practice the existence of PT. IHIP is very influential on the progress and welfare, especially of the community in Ambunu Village, Bungku Barat District, Morowali Regency.

PT IHIP's CSR funds have been distributed through various programs, with a combined project value of \$11.5 million. These programs include basic food aid for communities surrounding the company's operations, as reported in several villages in early 2024. However, some of PT IHIP's CSR programs have drawn criticism, as residents feel the aid does not address the negative impacts of the company's activities, such as flooding and health issues. This demonstrates the importance of good communication between companies and the government in implementing CSR programs to ensure optimal benefits. Village governments can enact regulations mandating companies to implement CSR, provide fiscal incentives for companies actively participating in CSR, and create a framework that facilitates collaboration between the private sector and the government in achieving sustainable development goals. With government involvement, Corporate Social Responsibility (CSR) can be more coordinated, effective, and have a positive impact on society and the environment.

Village governments play a crucial role in managing Corporate Social Responsibility (CSR) funds provided by companies like PT IHIP for the well-being of village communities. However, a key issue is the lack of oversight by village governments regarding CSR management and the absence of specific regulations governing CSR management. This results in a lack of village government involvement in fund management, leading to ineffectiveness and the potential for misuse of resources intended for the public good. As the leading managers at the local level, village governments should take an active role in ensuring that CSR funds are used transparently and responsibly by establishing specific regulations regarding Corporate Social Responsibility management. Strict oversight and the preparation of

Programs that involve village communities in a participatory manner are key to ensuring that funds are not only focused on one type of activity, such as continuous infrastructure development, but are also used for better programs that touch various aspects of community life, such as education, health, and local economic development. The lack of socialization from the village government and PT. IHIP to the community can lead to a minimal understanding of the Corporate Social Responsibility (CSR) program and its benefits. PT. IHIP's CSR funds, which are only a sweetener for the community today, are only diverted to infrastructure development, especially fence construction, which should be allocated more evenly and in accordance with the real needs of the community, including local economic development programs, education, health, and community capacity building. Therefore, we must pay attention to indicators of community needs comprehensively and sustainably when utilizing CSR funds, so that they can have a significant and sustainable impact on the welfare and development of the local community. These CSR funds should be used well and on target. Therefore, an effective role of the village government is needed in CSR management, so that the programs run can be implemented transparently and accountably, and in accordance with

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the administration in CSR management. The importance of the role of the Village Government in the effective and efficient management of CSR funds in the context of development and community empowerment in Ambunu village, for this reason this study aims to determine the role of the Village Government in facilitating, making regulations and encouraging the dynamics of PT. IHIP's CSR to support village development and empowerment programs, and the impacts generated in the management of CSR funds for the community and real benefits in improving the quality of life, economic empowerment, access to education and health. Based on the background above, the author is interested in writing about the following title: "The Role of Village Government in Managing Corporate Social Responsibility of PT. IHIP in Ambunu Village, Bungku Barat District, Morowali Regency." Based on the problem formulation above, the objective achieved in this study is to determine the role of the village government in managing corporate social responsibility in Ambunu Village, West Bungku District, Morowali Regency.

## LITERATURE REVIEW

A literature review serves as a basic framework for analyzing the research problem. Therefore, conducting a literature review is crucial because it serves to clarify the relationship between the phenomena and problems being studied and previous research literature, distinguishing the current research topic. Saleh Al-hamid (2021) with the title "The Role of Local Government in Managing Corporate Social Responsibility (CSR) of Bank SULUTGO in North Gorontalo Regency." This study uses Ryaas Rasyid's theory. This study is a qualitative study using a descriptive approach. The results show that the role of the Local Government as a facilitator in managing Bank SULUTGO's CSR funds has included providing health facilities in the form of hearses, distributing educational scholarships, and renovating buildings for COVID-19 quarantine. 19. The role of the Regional Government as a Regulator is to make decisions on the management of CSR Funds to SKPDs related to urgent community needs to be followed up in the form of procurement of facilities and infrastructure that are needed by the community. The Role of the Regional Government as a Regulator The catalyst is to annually increase shares as capital participation in Bank SULUTGO Kwandang Branch so that dividends for CSR funds will increase and establish communication with other banks to obtain CSR funds.

### a. The Concept of the Role of Government

Role is a dynamic aspect of status, if someone carries out their rights and obligations in accordance with status and role cannot be separated because one depends on the other, and vice versa. Where there is no role without a position or no position without a role. As with position, role also means that humans have various roles that originate from their social patterns. This means that this role determines what the community does and at the same time what opportunities the community provides to it. (Mondong, 2013)

In English, the word government is the same as government, which is derived from the word "to govern" which means:

1. Execute government authority.
2. Way or system of governing.
3. Function or power to rule.
4. Territory or country to be governed.
5. A body consisting of people who carry out legal authority and administration in a country.

According to Soekanto (2006), a role is a dynamic aspect of one's position (status). When a person exercises their rights and obligations according to their position, they are performing a role. Each person has various roles derived from their social patterns. This also means that a role determines what a person does for society and what opportunities society provides for them to perform a role. A role encompasses three things:

1. Roles encompass norms related to a person's position or place in society. In this sense, a role is a set of rules that guide a person in social life.
2. Role is a concept about what individuals can do in society in organizations.
3. Roles can also be said to be behaviors that are important for the social structure of society. Based on the description above, the role is part of the main task that must be carried out by a person according to the rules of the game, methods, processes of actions that are expected according to their position in society. With this role concept, the main tasks of a person's position can be described as the tasks and functions that must be

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carried out to achieve the expected goals. In this study, the role concept is used to describe the village government in preparing a village development plan.

The role of government is all actions and policies carried out by the regional government in carrying out its duties, authorities and obligations in this case are all actions and policies carried out by the regional government in carrying out its duties, authorities and obligations in maintaining public order and security in its region in accordance with its duties and functions as protector and servant of the community. (Situmeang & Siburian, 2022)

The government's role as regulator is to be responsible for making decisions and policies regarding regulations. The government's function is to guide the community toward independence and development to achieve prosperity, not simply to place the burden on the community. An optimal and in-depth government role is needed. The government's intended role includes: (Ryaas Rasyid, 2010)

1. Government as facilitator  
The government's role as a facilitator is to create conducive conditions for development implementation, bridging various community interests and optimizing regional development. As a facilitator, the government provides assistance through training, education, and skills development, as well as funding or capital through the provision of capital assistance to the community.
2. Government as regulator  
The government's role as regulator is to provide direction for balanced development implementation through the issuance of regulations. As a regulator, the government provides the public with a basic reference as an instrument for regulating all development activities.
3. The Role of Government as a Dynamicator  
The government as a dynamic force is an effort by the government to encourage communities to mobilize and participate in the development process, maintaining and encouraging the dynamics of local development. The government's role as a dynamic force is to provide effective and comprehensive guidance and direction to the community, regardless of differences or social strata.
4. The Role of Village Government as a Catalyst  
The government's role as a catalyst is that it acts as an agent accelerating the development of regional and national potential, which can then become social capital for fostering participation. The government plays a crucial role as a catalyst for the development of social order. Furthermore, the government's role extends beyond realizing social welfare to establishing a positive social order across various aspects of life.

According to Veitzal Rivai (2006), a role can be defined as the behavior that is regulated and expected of someone in a certain position. A role is a dynamic process of position. If someone carries out the rights and obligations according to their position, a leader must carry out their role because development and empowerment programs are influenced by the role of village government officials.

## b. Theory and Concept of Village Government

The Village Government is managed by the Village Head and assisted by Village Apparatus, therefore the village government must have a role in thinking or acting rationally in making decisions within the community and must have a role as a reporter in the development and community empowerment process.

Village government is a village organization consisting of:

- a. Leadership elements, namely the village head
- b. Village head assistant elements, consisting of:
  - 1) Village secretariat, namely the staff or service element chaired by the village secretary.
  - 2) Technical implementing elements, namely elements that assist the village head who carry out technical matters in the field such as irrigation, religious matters, etc.
  - 3) Regional elements, namely assistants to the village head in his work area, such as hamlet heads.

As an element of village governance, the village government is tasked with administering government, development, and community affairs. Therefore, from a functional perspective, the village government has the following functions:

- a. Organizing community household affairs
- b. Carry out community development and development
- c. Implementing village economic development
- d. Implementing community participation and self-help development

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- e. Maintaining public order and security
- f. Carrying out dispute resolution deliberations, and so on

The village government is part of the modern government bureaucracy tasked with managing public goods, including collecting taxes from the community. As a modern institution, the village government is not only sufficient to play with symbolic and social legitimacy but must also build legitimacy based on political and economic performance dimensions. The village is a legal community unit with an original structure based on special ancestral rights. The basic ideas regarding village governance are diversity, participation, genuine autonomy, democratization, and community empowerment. Village government administrators are a subsystem of the government administration system, so that villages have the authority to regulate and manage the interests of their communities (Widjaja, in the book *Village Autonomy 2005:3*).

The Republic of Indonesia is a unitary state in the form of a republic, where the administration of its government divides its authority into central and regional governments. Regional governments are further divided into provincial, city/district, and village governments. The term "village" is etymologically derived from the Sanskrit word "swadesi," meaning an independent and autonomous region, place, or part. (Hasjimzoem, 2014) The term "government" comes from the word "command," which means to order something to be done. Therefore, it can be said that government is the power to govern a country (region) or the highest governing body of a country, such as a cabinet, which is a government. Thus, government is defined as the act (method, matter, and so on) of governing. (Astomo, 2014)

According to Adam Smith (2011), the government has 3 functions, namely:

1. The function of government is to maintain domestic security and defense.  
So that citizens can carry out business activities calmly and comfortably
2. The function of government is to administer justice so that every citizen has the same rights and obligations.
3. The function of government is to provide goods that are not provided.  
So that citizens can get convenience in carrying out business activities.

## METHOD STUDY

This study uses a qualitative approach with descriptive research types and types, which aims to systematically describe the phenomena that occur without making comparisons between variables, especially regarding the role of village government in managing CSR PT. IHIP in Ambunu Village, West Bungku District, Morowali Regency. The data used consists of primary data obtained through direct interviews with informants, as well as secondary data derived from documents, archives, reports, and various relevant references. Data sources include purposively selected informants, namely parties who are considered to understand the research problems, consisting of the village head, the head of the BPD, the community, and representatives of PT. IHIP with a total of six informants. Data collection techniques are carried out through literature studies, in-depth interviews, and documentation to strengthen the validity of the data.

The primary instrument in this research was the researcher herself, supported by tools such as interview guides, notebooks, recording devices, and cameras. Data analysis refers to the interactive model of Miles, Huberman, and Saldana, which includes data condensation, data presentation, and drawing and verifying conclusions, which are carried out cyclically and repeatedly throughout the research process. Data condensation includes data selection, simplification, and transformation, while data presentation is done in narrative or visual forms such as matrices or charts to facilitate understanding. The conclusions drawn are tentative and will be strengthened by consistent evidence in the field. The research location was chosen in Ambunu Village due to considerations of easy data access and cost efficiency in conducting the research.

## RESEARCH RESULTS AND DISCUSSION

### a. CSR Overview in Ambunu Village

Based on the latest information as of early 2026, the Corporate Social Responsibility (CSR) landscape in Ambunu Village, West Bungku District, Morowali Regency, Central Sulawesi, is dominated by companies operating

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in the industrial area, particularly Huabao Indonesia. CSR focuses on environmental empowerment and community education. Key points from the CSR landscape in Ambunu Village:

- Focus on Environment and Cleanliness: Huabao Indonesia's CSR actively campaigns for a clean and healthy culture through the Cleanup Action program in Ambunu Village.
- Assistance with Cleaning Facilities: As part of its CSR, Huabao Indonesia provided assistance with waste processing facilities in the form of 3 garbage trucks, 3 garbage containers, and 210 trash bins.
- Joint Clean-Up Action: Through Huabao's CSR, regular environmental clean-up actions involving the community, youth, and volunteers are held, such as the action in January 2026.
- Education Empowerment (IYEC): PT Indonesia Huabao Industrial Park (IHIP) also implements the IHIP Youth Empowering Chambers (IYEC) program which focuses on student self-development, which has been started at SMKN 2 Bungku Barat, Ambunu Village.
- Village and Company Collaboration: CSR activities emphasize collaboration between companies and local village governments to create a better environment.

Role is a dynamic aspect of status when someone exercises rights And obligation in accordance with status And role No can separated because one depends on the other, and vice versa, where there is no role without occupation or no position or nothing without a role. this will discuss about the role Kolono village government in Corporate Social Responsibility management focuses on four main roles: facilitator, regulator, dynamic agent, and catalyst. Each role has a different function and impact in ensuring the success of CSR implementation. it would be if the village area became the target for implementation government and development activities, considering that village government is the lowest level of government in the Indonesian government structure which is very important for the success of comprehensive national development efforts. Considering the complexity of the aspects or field Which want to comparable to the lowest level of government, the village government, in carrying out administrative tasks government besides strengthening community and institutional participation and other aspects.

Matter the very important, Because government village along with head village is as the main administrator of government, development and community activities as well as the guardian of peace and order. order in their area of authority, therefore their role is very important and determines a lot proceed retreat something unit government. By because That so an effective role of village government is needed in optimizing the management of PT IHIP's Corporate Social Responsibility.

## 1. The Role of Village Government as a Facilitator

The role of the village government as a facilitator is to accompany the community in implementing and improving village development programs, meaning that a facilitator must be able to provide and be ready with information and support.

As a facilitator, the village government facilitates dialogue between companies, communities, academic institutions, and other stakeholders to promote sustainable partnerships, for example by discussing related issues such as the environment, community welfare, or local economic development. between organizers and the community or the organizers and PT IHIP.

The Role of Village Government as a Facilitator refers to how the village government acts as a liaison or mediator in various development processes involving the community and external parties, such as companies or other institutions, including in the context of managing corporate social responsibility . In its capacity as a facilitator, the village government has several important responsibilities, including:

- 1) Bridging the interests of companies and the community, in this case the village government plays a role in ensuring that the needs and aspirations of the community are accommodated. in the company's CSR program. They acting as an intermediary that conveys community needs to the company, so that the programs implemented can be right on target.
- 2) In preparing Joint Planning in the context of CSR, the village government is tasked with organize And coordinate meeting between companies, residents, and other stakeholders to develop activity plans that in line with program development village. Matter This help prevent overlapping programs and ensure maximum benefits for the community.
- 3) Program Implementation Oversight: As a facilitator, the village government plays a role not only in the planning stage but also in overseeing the implementation of CSR programs. They are

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responsible for ensuring that the program is running according to the agreed-upon agreement and delivering the desired impact on the community.

- 4) Capacity Building and Community Engagement: In this case, the village government is also tasked with facilitating training or capacity-building programs aimed at increasing community involvement in CSR programs. This way, villagers are not merely passive beneficiaries but can actively participate in decision-making and program implementation.
- 5) Conflict Resolution Sometimes, conflicts arise between the community and companies in the implementation of CSR programs, in this case the village government acts as a mediator that helps resolve the conflict through dialogue and deliberation, so that a mutually beneficial agreement can be reached.

The role of the village government as a facilitator is very important in ensuring that the CSR program can run well, meet community needs, and provide long-term benefits for village development.

Based on the results of interviews with the village government, namely the village head as a facilitator of supporting facilities, such as providing meeting places. that is building multipurpose For to deliberate use discuss activity plans, in this case the management of Corporate Social Responsibility. This is very helpful in providing opportunities for the community related to the development of Ambunu village.

The village government as a facilitator provides a meeting place, namely a multi-purpose building, by inviting all the people of Ambunu Village and PT. IHIP to discuss the Corporate Social Responsibility program of PT. IHIP, and not only that, but as a facilitator, the village government is also able to accommodate the discussion. related management CSR For its people. On in general The village community proposed an infrastructure development program, namely a garbage disposal area in the yard.

The village government, in championing community aspirations, incorporates them into the village development planning program, ensuring that development proceeds as desired and meets the needs and expectations of the entire community. Furthermore, based on direct field research, it was observed that the Ambunu village government has demonstrated a significant role as a facilitator in CSR management. They have provided supporting facilities, facilitated dialogue between the community and the company, and listened to and implemented community aspirations. However, there are several shortcomings that need to be addressed, such as meeting infrastructure needs more effectively and adapting to community expectations.

To enhance its role as a facilitator in the future, the Ambunu village government need to improve quality Socialization And Information, and ensuring that information regarding CSR programs is disseminated comprehensively and in depth to all levels of society. Then Optimizing Program Implementation or Addressing community feedback regarding deficiencies in infrastructure development and ensuring that CSR programs run according to community needs and expectations, and also Strengthening Partnerships and Collaboration and continuing to work together with PT. IHIP and related parties to ensure that CSR programs can be implemented well and provide maximum benefits.

Conclusion results study to role government village as a facilitator that the Ambunu village government has played a significant role as a facilitator in the management of Corporate Social Responsibility of PT IHIP, by providing supporting facilities, facilitating dialogue between the community and the company, and trying to listen and implement community aspirations. However, although the role has been quite effective, there are several areas that need to be improved, namely Improving the Quality of Socialization and Information in this case ensuring that information regarding the CSR program is disseminated comprehensively and on target to all levels of society, so that the community has a good understanding of the program, Optimizing Program Implementation in this case Responding to community feedback, especially regarding deficiencies in infrastructure, and ensuring that the CSR program meets the needs and expectations of the community effectively, and Strengthening Partnerships And Collaboration in matter This Continue Work The same Which Good with PT IHIP and other related parties to ensure that the CSR program runs smoothly and provides maximum benefits to the community.

This research is supported by previous research by Saleh Al-hamid in 2021 entitled " The Role of Local Government in Managing Corporate Social Responsibility of BANK SULUTGO in North Gorontalo Regency . " And with the same theory, namely Ryaas Rashid. In the study the The first indicator (Government Role as a Facilitator) The role of the Regional Government as a facilitator in managing Bank

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SULUTGO's Corporate Social Responsibility funds is the same as the role of the village government in managing PT. IHIP Indonesia's Corporate Social Responsibility in Ambunu Village, West Bungku District, Morowali Regency.

## 2. Role Government Village As Regulator

The role of government as a regulator, the Village Government plays a role in balancing implementation development, government compile guidelines by issuing regulations for the sake of effectiveness and orderly development administration. Government village Also compile policy And plan like program Corporate management Social Responsibility in each its territory.

The Role of Village Government as a Regulator refers to how the village government act as maker rule And policy Which arrange various Village activities , including in the context of managing corporate social responsibility programs implemented by companies. As a regulator, the village government has the authority to establish policies aimed at ensuring a balance between the interests of companies and the interests of the village community. Some of the village government's key roles as a regulator are:

1. Formulating Policies and Regulations in this case the village government is responsible for creating policies and regulations that govern the implementation of the program. CSR in village. Policy This covers guidelines about type activities that may be carried out, program implementation standards, and the rights and obligations of the parties involved, including companies, communities and village governments.
2. Arrange Distribution Benefit in matter This As regulator, government The village plays a role in ensuring that the benefits of CSR programs are distributed fairly and evenly to all levels of society. The village government can determine rule Which arrange How results program CSR, Good in the form of facilities, training, or economic assistance, distributed proportionally and transparently.
3. Ensuring Company Compliance in this case the Village Government has the responsibility to ensure that companies that run the program CSR comply rule And regulations Which has set. They can do monitoring And evaluation in a way periodically For check whether the company carries out CSR programs in accordance with applicable commitments and regulations.
4. Creating Complaint and Oversight Mechanisms: Village governments can also establish complaint or oversight mechanisms through which the public can report any problems or violations in the implementation of CSR programs. This mechanism is crucial for maintaining program accountability and ensuring that community rights are protected.
5. Integrating CSR with Village Development Plans: As regulators, village governments also play a role in aligning CSR programs with village development plans. This is achieved by establishing regulations that ensure CSR programs support village development priorities, such as improving infrastructure, health, education, and the local economy.
6. Preventing Resource Exploitation: In this case, the village government can establish regulations that protect natural resources and the environment from irresponsible exploitation within CSR programs. They are tasked with ensuring that companies involved in CSR activities do not damage the environment or disrupt the balance of the village ecosystem.
7. Establishing Sanctions and Law Enforcement in the Event of Violation of Regulations Which Already set, government village authorized For Imposing sanctions, whether in the form of reprimands, warnings, or fines, in accordance with applicable regulations. This law enforcement is essential to ensure that all parties comply with established regulations.

With role as a regulator, the village government has full control on CSR management, ensuring that the programs implemented are in accordance with the interests of the community and support sustainable development in the village.

Based on the results of the author's direct research in the field along with interviews with several informants, namely the role of the Ambunu village government as a regulator, the Ambunu village government has not been optimal in carrying out its role. as Regulator. Government Ambunu Village own role important as a regulator in management CSR. However, the regulations that there are still limited, without any formal regulations specifically governing it supervision CSR. Need existence regulations Which more clear And structured regarding the management and supervision of CSR funds to improve Accountability. Collaboration between the village government, the company (PT IHIP), and the

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community has been less than optimal, with socialization sessions not fully attended by the community. Community participation in CSR planning and implementation is important, but still lacking, there is constraint in the form of lack of involvement residents in deliberation village. This causes dissatisfaction with the decisions taken.

Conclusion results study to role government village as Regulator that For increase effectiveness role regulator in time front, Government The village needs to develop formal and structured regulations that specifically govern the management and oversight of CSR funds. These regulations must include mechanisms for fund allocation, oversight, reporting, and the involvement of all parties, so that accountability in CSR management can be increased. The Ambunu village government also needs to improve socialization, in this case by disseminating information about CSR more widely and ensuring that all levels of society are involved in village deliberations. In addition, addressing participation challenges by developing mechanisms to increase community involvement in process deliberation And taking decision related CSR. Then increasing transparency and accountability in this case Ensuring that all aspects of CSR management are carried out transparently and accountably to increase public trust and program effectiveness.

This research is supported by previous research by Saleh Al-hamid in 2021 entitled " The Role of Local Government in Managing Corporate Social Responsibility of Bank SULUTGO in North Gorontalo Regency " . And with the same theory, namely Ryaas Rasyid. In the study, the Second indicator (Role of Government as Regulator) The Role of Local Government as Regulator in managing Bank SULUTGO's Corporate Social Responsibility funds, is the same as the Role of Village Government in Managing Corporate Social Responsibility of PT.IHIP in Ambunu Village, West Bungku District, Morowali Regency.

### 3. Role Government Village As Dynamist

The government as a dynamic force is an effort by the government to encourage communities to mobilize and participate in the development process, maintaining and promoting development dynamics. As a dynamic force, the government encourages innovation and improvement in CSR practices through incentives, training, and community development programs.

The role of the village government as a dynamist refers to how the village government acts as a driver or motor that directs and motivates public For active participate in development village, including in the management of Corporate Social Responsibility (CSR) programs. As a dynamic force, the village government is tasked with creating positive dynamics in the community, facilitate change social, as well as push development sustainable economic, social, and environmental outcomes. Here are some key roles of village government as a dynamic force:

1. Moving Community Participation in this matter Government village They play a role in encouraging the community to actively participate in every stage of CSR program implementation, from planning, implementation, to evaluation. They serve as a driving force that motivates the community to participate. No only become recipient passive, but Also participate active in decision making and development activities.
2. Create Awareness Collective in matter This Government village on duty to increase public awareness about the importance of CSR programs and their benefits Which Can produced for welfare together. With provide understanding about objective term long And benefit CSR, government village helps build awareness collective in public about the importance of collaboration and participation in development.
3. Exploring Local Potential in this case As a dynamic agent, the village government plays a role in identify And maximize potential local Which can be developed through CSR programs. They encourage village economic development by exploring the potential of natural resources, community skills, and local culture, which can be optimized to create jobs and increase community income.
4. Building Strong Partnerships: In this context, village governments actively forge and strengthen partnerships between communities, companies, and other stakeholders. They encourage synergy between various parties, enabling CSR programs to be more effective and have a greater impact on village development.
5. Encouraging Innovation and Creativity: As a driver of change, village governments also play a role in

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facilitating innovation and creativity within the community. They encourage the community to find new and creative ways to utilize existing resources and create innovative solutions that can improve village welfare in a sustainable manner.

6. **Motivating Development Sustainability**, in this case, means that the village government not only promotes short-term change but also ensures that development is sustainable. They are tasked with directing CSR programs to focus on environmental, social, and economic sustainability, so that future generations can benefit from them.
7. **Becoming a Catalyst for Social Change**: The village government acts as a catalyst that accelerates the process of social change in the village. They encourage repair in field education, health, infrastructure, and village governance by utilizing CSR programs as a tool to achieve the desired changes.

Playing a role as dynamist, government village not only become program implementer, but Also as driving force main Which capable create energy positive impact in society. They motivate, inspire, and guide the community to move together toward better and more sustainable development.

Based on the results of interviews conducted by the author with several informants Key stakeholders, including the Village Head, PT. IHIP, BPD, and the community, can be drawn a number of conclusion related role government village Ambunu as dynamic in managing Corporate Social Responsibility (CSR). Overall, the Ambunu village government has tried to carry out its role as a dynamic in management CSR with Enough Good. Government Village Also has demonstrate active involvement in program planning and implementation, encourage innovation, and collaboration with companies to ensure community needs are met. However, several aspects still need improvement, particularly in ensuring all community needs are met equitably and increasing community participation in the development process. With more proactive measures, the Ambunu village government can more effectively fulfill its role as a dynamic force in CSR practices.

This research is supported by previous research by Saleh Al-hamid in 2021 entitled " The Role of Local Government in Managing Corporate Social Responsibility of BANK SULUTGO in North Gorontalo Regency ". And with the same theory, namely Ryaas Rasyid. In the study, the Third indicator (The Role of Government as a Dynamicator) The Role of Local Government as a Dynamicator in managing Corporate Social Responsibility funds of BANK SULUTGO, is the same as the Role of Village Government in Managing Corporate Social Responsibility of PT IHIP in Ambunu Village, Bungku Barat District, Morowali Regency.

## 4. Role Government Village As Catalyst

The role of the government as a catalyst, namely the government's position as an agent that accelerates the development of regional and national potential which can then become capital. social For build participation, Besides that's the role government not only realizing the welfare of society, but also realizing a good social order in various aspects of life.

The Role of Village Government as a Catalyst refers to how the village government functions as a driver or accelerator of change and progress in the village, particularly in the context of development and management of Corporate Social Responsibility programs. Social Responsibility (CSR). As catalyst, government village plays a role in accelerating the development process, empowering communities, and facilitating synergy between various stakeholders. The following are some of the main roles of village government as a catalyst:

1. **Becoming a Catalyst for Social Change** in this case the Government the village plays a role as catalyst Which speed up process change social in village. They pushed repair in field education, health, infrastructure, and village governance by utilizing CSR programs as a tool to achieve the desired changes.
2. **Connecting CSR Programs with Village Needs**: In this case, the village government ensures that the CSR programs run by companies are relevant to the village's needs. They help companies adapt. program with development priorities local, so that The programs implemented provide maximum impact and truly support holistic village development efforts.
3. **Increasing Community Involvement** in this matter As a catalyst, the Government The village plays a role in mobilizing and improving Community involvement in various development programs,

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including CSR. They encourage communities to be more active and participate in the planning, implementation, and monitoring of programs, so they feel a sense of ownership and responsibility for the success of the program.

4. Overcoming Development Barriers: In its role as a catalyst, the village government also serves to address obstacles that may hinder village development progress. They work to resolve administrative issues, social conflicts, or other obstacles that may arise, so that the development process can proceed more smoothly and expeditiously.

Playing a role as catalyst, government village accelerates and facilitating positive change in the village, ensuring that every program, especially those related to CSR, not only runs according to plan, but also produces a significant and sustainable impact on the village community.

Based on the results of the author's direct research in the field along with interviews with several informants, namely the Ambunu village government has show efforts that significant in its role as a catalyst in management CSR, especially in facilitate participation public and implementing aligned programs. However, improvements in outreach and information delivery are needed to optimize community involvement and ensure development programs achieve their intended impact. This research is supported by previous research by Saleh Al-hamid in 2021 entitled " The Role of Local Government in Managing Corporate Social Responsibility of BANK SULUTGO in North Gorontalo Regency " . And with the same theory, namely Ryaas Rasyid. In the study, the Fourth indicator (The Role of Government as a Catalyst) The Role of Local Government as a Catalyst in managing BANK SULUTGO's Corporate Social Responsibility funds, is the same as the Role of the village government in managing PT. IHIP's Corporate Social Responsibility in Ambunu Village, West Bungku District, Morowali Regency.

## CONCLUSION

Based on the research results and discussion of the overall research that has been explained on chapter previously in accordance with problem Which investigated That is Role of Government Villages in Corporate Management Social Responsibility in Ambunu Village, West Bungku District, Morowali Regency, researchers used the Theory of Government Roles according to Ryaas Rasyid, namely the role of government as a facilitator, regulator, dynamicator, and catalyst. Researchers found that the Ambunu village government had carried out its role in managing PT IHIP's CSR, but there were still several shortcomings , namely: facilitator, government the village succeeded in becoming connector or mediator in various CSR management processes, but information dissemination and infrastructure provision are still lacking. As a regulator, this role is not optimal due to the lack of specific regulations to oversee CSR implementation, resulting in low transparency and accountability. As a dynamic force, the village government has succeeded become driving force or motor Which direct And motivating Communities are encouraged to actively participate in village development, but community participation in deliberations needs to be improved. As a catalyst, the government has facilitated participation and encouraged progressive change in villages, but program outreach still needs improvement to increase broader community involvement.

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